As I reflect on the worldwide impact of the Alliance family over the past year, it is humbling to see what God is doing. He is using people like you and me to show the love of Jesus both in our neighborhoods and around the globe. As a result, despair is replaced with hope, people are turning to Jesus, and the Kingdom is advancing.

As the Alliance family, we remain committed to providing gospel access where Jesus has yet to be proclaimed. This year we celebrate sending 62 new workers, the most in our recent history, to the least-reached, overlooked, and marginalized peoples of the world. Today, 80 percent of Alliance international workers serve in the 80 percent of the world with the least gospel access.

You are a vital part of the Alliance family—taking all of Jesus to all the world takes all of us!

Thank you for your participation in the gospel.

Matt Kelly
Chairperson of the Board

The vision of The Christian and Missionary Alliance (the C&MA, The Alliance) is both simple and profound: All of Jesus for All the World. This is the same vision of Albert Simpson, who founded The Alliance in 1887 in New York City. Simpson and his band of followers established a church in which everyone—the poor, homeless, ill, and disenfranchised—was welcome. Simpson’s ministry to New York’s immigrants ignited in him—and in others—a deep concern for the world’s unreached masses.

Today, the U.S. Alliance family is half a million strong, worshiping in some 2,000 churches in 37 languages and dialects. These fellowships pray earnestly, give sacrificially, and send out workers from among their congregations to go cross-culturally to proclaim the gospel among vulnerable, overlooked, and displaced peoples. In short, The Alliance is a group of Christ followers compelled by His love to see His name proclaimed in our neighborhoods, our cities, our nation, and in every country of the world.

The C&MA establishes churches, schools, clinics, hospitals, community centers, and radio stations and engages in other strategic initiatives in partnership with governmental and nongovernmental organizations. C&MA partners and supporters help these vital ministries bring lasting, meaningful change to the communities they serve.

The C&MA also provides holistic, compassionate care to men, women, and children whose lives have been impacted by disease, poverty, political turmoil, and natural disasters. This movement pioneered the training of emerging leaders throughout the world to reach and disciple their own people.

These activities take place in the United States and in 65 countries around the world through highly trained workers who serve via four specialized missions structures:

- **aXcess** workers proclaim the gospel and multiply networks of faith communities among the least-reached peoples of the world.
- **CAMA** (Compassion and Mercy Associates) specialists respond to disasters globally and partner locally to restore communities and alleviate poverty.
- **Envision** workers identify and develop missional leaders to provide opportunities through short-term missions and innovative ministry strategies.
- **marketplace ministries** professionals bring their vocational expertise to a community to disciple those around them.
THE ALLIANCE AT A GLANCE

UNITED STATES 2019 STATISTICS

- 433,379 worshipers
- 9,710 new baptisms
- 25,105 new believers
- in 1,958 churches
- speak 38 languages and dialects

INTERNATIONAL 2019 STATISTICS

- 699 international workers
- 433,379 worshipers
- 62 countries
- serve 70+ people groups
- 62 new international workers
- 1,100+ short-term missions trip participants, interns, and residents

STRATEGIC PRIORITIES OF THE ALLIANCE

- SERVING COMMUNITIES through vocational expertise that impacts the whole person and their surrounding neighborhoods
- MULTIPLYING CHURCH NETWORKS that create even more churches to serve the unreached in their communities—and beyond
- DEVELOPING PEOPLE who will disciple others to be effective leaders in their communities and church networks with a passion for Jesus

WHAT IS THE ALLIANCE WORLD FELLOWSHIP?

The U.S. Alliance enjoys a fraternal relationship with the Alliance World Fellowship—a global family of 60 autonomous national church networks consisting of 23,000 churches in 81 countries with more than 6 million “Alliance” worshipers.
HELP AND HOPE FOR VENEZUELAN REFUGEE FAMILIES

Uncontrolled inflation, lack of food, poor medical care, and increasing violence have forced more than 4 million Venezuelans to flee their country. More than 2 million have walked or hitchhiked into neighboring Colombia, where CAMA is working in partnership with Colombian Alliance churches to respond compassionately to the needs of refugee families.

Alliance churches in the city of Armenia—in partnership with CAMA—have organized a core group of qualified volunteers who have joined together to provide professional services such as medical, dental, chiropractic, counseling, eye care, legal advice—and even haircuts—in a series of 10 health brigades over the last nine months, serving about 2,000 Venezuelan refugees.

In the city of Bogota, Alliance churches have provided food for hundreds of refugees. Their volunteers take time to listen to the refugees’ stories and pray with them. As a result, 128 Venezuelans have accepted Christ, 30 of whom have been baptized. Hundreds more have joined Alliance churches in Colombia.

GUINEA

AGROPASTORAL TRAINING FOR IMPOVERISHED FARMERS

CAMA workers are partnering with an innovative pastor in Guinea to help create food security for impoverished people in rural communities. Using improved farming techniques, the pastor increased his crop yield. The money he earned from his crops enabled him to add livestock and fruit trees to his farm, which helped him to provide food and income for his family.

Desiring to help his fellow villagers, the pastor, with CAMA’s assistance, has developed an agropastoral training site in his village where more than 100 people have learned sustainable farming skills to grow abundant crops and raise healthy livestock. Additionally, a new long-term development initiative called GAP (Guinea Agropastoral Project) is launching four more training sites—two are already underway—that will reproduce the pastor’s successful model. Each of the four sites are located deep in the Guinean forest where there is little gospel access. The vision behind GAP is for families in the program not only to provide food and other necessities for themselves but also to become providers for their communities through eco-friendly farming.

Guinea is among the 25 poorest countries in the world. CAMA workers have recently partnered with several remote villages to promote food security.
PHILIPPINES

A TRANSITIONAL HOME FOR RELEASED WOMEN PRISONERS

“But where will I go? What will I do?” Teresa agonized after learning she would be released from prison after completing her 10-year sentence. The outside world had changed so much since her incarceration. Now what? she thought.

This is exactly why Alliance workers in Manila, Philippines, had been praying about starting Project Countryside—a farm-like setting on the outskirts of Manila where released female prisoners like Teresa can live in a secure environment, learn new trades (e.g., farming and animal husbandry), are coached on how to integrate into society, and receive guidance in restoring broken relationships with family members.

This past year, a generous donor who had heard about this need felt led to partner with the project and donated funds to purchase a 22-acre tract of land for the ministry. He said, “My wife and I have a real passion for helping marginalized women get a second chance in life, and this project really appeals to us.”

United States

FOOD FOR THE HUNGRY, SIGHT FOR THE BLIND

The greater Atlanta area is now home to people groups from 145 countries. The Envision Atlanta team is specifically reaching out to the refugee community in Clarkston in a variety of ways:

An after-school program helps children with homework and offers counseling for refugee children who have experienced trauma.

A mobile thrift store serves refugee families, offering clothing and more at discounted prices.

A goat and camel dairy reaches Somalian refugee families by helping to provide culturally familiar food products for them to feel more “at home.”

An eye-care ministry offers free eye exams and glasses to refugees (14 people who were identified as legally blind received cataract surgery and regained their sight!).

An ESL team works with individuals and groups to teach them English and better prepare them for life in the United States—80 people are currently enrolled in the program.

The goal of all these activities is to develop relationships with the refugees, encourage them spiritually, pray with them, explore the gospel with them, and connect them with a house-church movement.

Refugees in a suburb of Atlanta wait to see a medical team sponsored by Envision Atlanta (EA). Since 2016, more than 300 people have received Christ through the various outreaches of EA.
CAMBODIA

CHURCH NETWORK REACHES MORE PEOPLE WITH THE GOSPEL

The Cambodia C&MA church (known as the Khmer Evangelical Church, or KEC) numbers nearly 200 churches across the country. The KEC places a strong emphasis on developing Christian leaders through three residential Bible schools and more than 800 people actively studying via Theological Education by Extension.

In the past year there has been a breakthrough among the Kraol people group, which numbered only three known believers a year ago. Now there are more than 20 Kraol believers through the efforts of trained KEC workers.

The KEC is also giving greater attention to the 65,000 young adults who are moving into the capital city of Phnom Penh every year. The Urban Ministry Training Center (UMTC), which just opened this year, is a residential program preparing young leaders to effectively reach the flood of people moving into the urban context. Currently, the UMTC has nine ministry sites around the city where students and teachers are involved in hands-on evangelistic and discipleship ministries.

Nearly 200 Alliance churches have been planted in Cambodia following the downfall of the brutal Khmer Rouge regime in 1979.

GERMANY

REACHING OUT TO THE SPANISH DIASPORA IN BERLIN

In recent years, thousands of Spanish-speaking people from Spain and Latin America have immigrated to Germany to find better work opportunities. Seeing this shift in demographics, Alliance workers have begun a focused outreach among the Spanish diaspora in Berlin and have already had significant engagement with people from Spain, Bolivia, Peru, Guatemala, Venezuela, Cuba, El Salvador, Puerto Rico, Ecuador, Colombia, and Portugal.

This year, an all-Spanish-speaking church group has formed, consisting of 25 regular attenders and 6 baptized believers. Some 16 people have come to Christ. The short-term goal of this faith community is to continue its ministries of evangelism, discipleship, and leadership development. The long-range vision is to establish a network of churches able to sustain a gospel witness in Berlin among Spanish and German speakers.

In addition to providing regular Bible studies for a growing Latino church plant, Alliance workers in Berlin assist Latino families with their many cross-cultural adjustments.
A CHURCH TAKES ROOT . . . WHERE FEW CHURCHES DARE TO GO

Three years ago Alliance workers planted the Breath of Life Alliance Church in Guadalajara, Mexico—purposely located in a region known as the “Circle of Silence,” a densely populated area where most families had never heard the gospel message. Despite some initial pushback by drug cartel members in the area, the congregation has persevered and continues to grow in faith and vision. Some 49 members have come to Christ and been baptized.

The congregation purchased a piece of land last year on which to build a permanent church home, which will become not only a ministry and worship center but also a strategic ministry hub for the entire region. Church leaders have developed a long-range strategic plan called Vision 5/5/25. There will be five churches planted in Guadalajara, which will then plant five other groups in the five least-evangelized states in Mexico—all by the year 2025.

A veteran Alliance worker (right) baptizes another new believer in a region of Guadalajara previously known for its lack of access to the gospel.

MONGOLIA

TRAINING CENTER SERVES ALL EVANGELICAL GROUPS ACROSS THE COUNTRY

In Mongolia, with the number of evangelical believers still below 2 percent, formal theological education is needed more than ever to produce a new crop of capable church leaders. “Developing well-trained leaders is the first step toward the task of developing a network of churches in Mongolia,” said the Alliance director of Kingdom Leadership Training Center (KLTC) in Darhan.

KLTC, which offers classes for both men and women at locations in Darhan, Ulaanbaatar, and Erdenet, serves as a key player in theological training and leadership development for churches across Mongolia. Currently, more than 14 evangelical groups are represented at the school. In June 2020, KLTC will graduate 35–40 students—the largest graduating class to date.

The fledgling Mongolian Alliance network of churches stands at 14 groups of various sizes—in 2016 it became the newest member of the Alliance World Fellowship.

All students who attend KLTC are bi-vocational. Not only are students equipped with biblical knowledge, but an emphasis is also placed on character development and spiritual formation.
CHINA

DISCIPLESHIP PROGRAM SPREADS TO THREE COUNTRIES

After attending a seminar series on faith, Lilly, a young professional in China, approached the leader and confided, “What you have said has deeply moved me to think about the meaning of life. I really want to know this God you are talking about . . . and I want to make Him my God. Can you tell me how?”

This is just one of hundreds of similar encounters with Chinese seekers who have surrendered their lives to Jesus Christ through an effective 15-year-old intensive evangelism and discipleship program. Churches in Taiwan, Paris, and the United States are now duplicating this effective ministry.

The overarching purpose of this seven-stage program is to transform atheists and agnostics into serious students of God’s Word who will influence nonbelievers in their businesses, homes, campuses, and communities.

Thus far, more than 30 young professionals with college degrees and lucrative career paths have quit their jobs to enter into full-time discipleship training in Mainland China.

“The vacuum in Christian leadership is one of the biggest crises in China today,” said the founder of a thriving Alliance leadership training program in Mainland China.

CUBA

CHURCH NETWORK INVESTS IN FUTURE CHURCH LEADERS

“Our dream is to see Cuba belong to Jesus Christ!” said the president of the C&MA in Cuba during an interview at the May 2019 U.S. General Council meetings in Orlando, Florida.

The Alliance movement in Cuba began 25 years ago with five small churches. Today, the Cuba Alliance is vibrant and growing. The Alliance church network has grown to 90 local churches with a combined attendance of 3,000 worshipers.

To achieve its goal of planting another 30 churches by the end of 2020, the Cuba Alliance church network has made discipleship and leadership training of believers a top priority through a program called Camino del Crecimiento (“Growth Route”). Also, efforts are underway to renovate and expand the Alliance seminary in Havana, which currently has 75 students. Three additional satellite locations have been set up across the country to accommodate the training of more potential church leaders.

Despite being suppressed by Communism for six decades, the Church in Cuba is vibrant and growing today. The Alliance first entered Cuba in the mid-1990s.
LEBANON AND SYRIA

DEVELOPING CHURCH LEADERS . . . IN THE DANGER ZONE

The Christian Alliance Institute of Theology (CAIT) is a college-level Bible training institution based in Beirut, Lebanon. CAIT equips pastors and ministry leaders for The Alliance and other evangelical groups throughout the Middle East and North Africa. As of June 2019, 71 students have graduated from CAIT, and many now serve in ministry roles throughout the region.

In Syria, despite a prolonged civil war since 2011, a network of 17 Syrian Alliance churches continues to minister faithfully and boldly to Syrians and displaced peoples of all faith expressions, including the majority religion. Dedicated teams of pastors, elders, and other ministry leaders serve these 17 churches in various roles—16 of these leaders are graduates of CAIT, and other Syrian Alliance church leaders have benefited from courses at CAIT. An additional 14 young Syrian leaders are currently studying there.

This past year, a Syrian-born CAIT graduate became the first international worker to be sent out by the Syrian C&MA to another Middle Eastern country to join the staff of a recent church plant. His leadership role is to develop and lead a youth ministry and to disciple new believers.

As this Impact Report goes to press, renewed fighting in northeast Syria is endangering three Alliance church congregations. Pray for the protection of Christian families, church properties, and Syrian church leaders.

UNITED STATES

LEADERSHIP TRAINING FOR THE NEXT GENERATION

Leadership development continues to be a priority for the U.S. C&MA’s Church Ministries team. Several initiatives were pursued in 2019 that increased the development of Alliance leaders across the country.

The Ministerial Studies Program—the C&MA’s flagship leadership development program—is being revamped to better engage the next generation of online learners. This includes course redesigns, increased use of video driven content, and the launch of a new accelerated cohort program that allows students to learn in community and complete their studies in two years.

The Church Ministries team also invested many hours developing a comprehensive leadership development pathway that seeks to help individual leaders, local churches, and districts to identify and develop emerging leaders for strategic ministry roles.

The vision of Church Ministries is, in part, to train the next generation of leaders for the next generation church.

Future Alliance church leaders are being trained to be “outward focused”: to make regular healthy connections with their respective communities and to provide meaningful discipleship opportunities for all those who come to faith in Jesus Christ.
At the May 2019 U.S. General Council in Orlando, Florida, a record 62 full-time international workers—called, trained, and vetted—were commissioned to serve abroad among some of the most vulnerable, hard-to-reach peoples in the world. President John Stumbo said of these new workers: “SENDING THEM WILL PROPEL US FORWARD FOR YEARS TO COME. SIGNIFICANT KINGDOM WORK WILL BE ACCOMPLISHED THROUGH THEIR LIVES.”

More than 4,000 people groups—or about 40 PERCENT OF OUR WORLD’S POPULATION—still have little or no opportunity to know Jesus.
2019 FINANCIALS  YEAR ENDED JUNE 30, 2019

REVENUES—$60M

- 38% Non-Church
- 62% Churches

STATEMENT OF ACTIVITY

REVENUES, GAINS, AND OTHER SUPPORT

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<th>2019</th>
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<td>Contributions and Grants</td>
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To request our audited financial statements, including wholly owned subsidiaries, email communications@cmalliance.org.

EXPENSES—$59.7M

- 20% United States
- 14% Management & General
- 16% Africa
- 12% Asia & Pacific
- 12% Europe
- 10% North & Central Asia
- 8% Latin America
- 7% Middle East
- 6% Management & Fundraising
- 5% Africa

STATEMENT OF ACTIVITY

EXPENSES

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<tr>
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<th>2019</th>
<th>2018</th>
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<td>Program Expenses—Domestic &amp; International</td>
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<td>Management &amp; General</td>
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<td>Fund-Raising</td>
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<td><strong>Total Expenses</strong></td>
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<td>Change in Net Assets</td>
<td>$586,279</td>
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FINANCIAL ACCOUNTABILITY

The C&MA seeks to uphold the highest standards of financial accountability and transparency. The C&MA complies with the standards of the Evangelical Council for Financial Accountability. ECFA’s seven standards of responsible stewardship are drawn from Scripture and provide a benchmark of compliance for financial accountability, transparency, fund-raising, and board governance. (For more info, visit www.ECFA.org.)
FROM THE PRESIDENT

Serving Communities.
Multiplying Church Networks.
Developing People.

What we are able to do together is making a difference in lives and communities worldwide. I’ve seen the tears and often heard a sincere thank you from many recipients of the work of our global mission. Please allow me to pass on these deeply-felt thanks to you. The examples you’ve just read are a mere sampling of our privilege of bringing All of Jesus to All the World.

Meanwhile, I’m aware that there are more opportunities before us . . . more doors opening for the gospel message. As we enter 2020 we feel the wind of the Spirit pressing us further into places and people groups where the gospel seed has not yet been planted, but where people await the hope and forgiveness that Jesus offers. I’m grateful for your willingness to partner with us in this work . . . work that I consider to be the greatest privilege on earth.

And, it is increasingly apparent to me that to take All of Jesus to All the World will take All of Us.

Teamed and Grateful,

John Stumbo
President, U.S. C&MA

The Board of Directors also includes three international workers currently serving in creative-access countries.

1 Chairperson  2 Vice Chairperson
FRONT COVER: Three Cambodian believers pray together at a church in Phnom Penh. Discipleship training is a priority for Alliance workers as they seek to establish a network of vibrant house churches across the city. See the story on page 10.