Many will say that 2020 was a year unlike any most of us will experience in a lifetime. I agree. But maybe not for all the same reasons.

Many will remember the social and economic devastation brought about by COVID-19. So will I. But even more so, I will remember how Alliance workers and churches—both here in the States and throughout the world—seized unprecedented opportunities to Care in Chaos for those who suffered unspeakable loss.

Many will remember the things that tried to divide our nation politically and racially. So will I. But even more so, I will remember how Alliance people stepped into the streets as agents of healing, reconciliation, peace, and unity.

Times of crisis often reveal the true character and commitment of an organization. When the adversities of 2020 forced many to retreat and regroup,

Alliance international workers remained in place on the front lines of mission—fully supported and equipped by those on the back lines—praying, giving, and serving. Together we stood, proclaiming Jesus in word and deed to the lost, wandering, and suffering—in our neighborhoods and some of the most spiritually desolate corners of the world. Maybe that’s why we call ourselves “The Alliance.”

So, thank you, Alliance family! I am incredibly blessed to stand arm-in-arm with you in service to Him.

Matt Kelly
Chairperson of the Board

The Alliance stays true to its gospel advance. Why?
Because GOD CARES FOR PEOPLE!

Alliance international workers remained in place on the front lines of mission—fully supported and equipped by those on the back lines—praying, giving, and serving. Together we stood, proclaiming Jesus in word and deed to the lost, wandering, and suffering—in our neighborhoods and some of the most spiritually desolate corners of the world. Maybe that’s why we call ourselves “The Alliance.”

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Matt Kelly
Chairperson of the Board

Alliance international workers serving in West Africa and their teammates worked with their tailor to make and distribute more than 2,000 masks to hospitals and prisons. They also delivered food and soap to widows and those in need.
The vision of The Christian and Missionary Alliance (the C&MA, The Alliance) is both simple and profound: All of Jesus for All the World. This is the same vision of Albert Simpson, who founded The Alliance in 1887 in New York City. Simpson and his band of followers established a church in which everyone—the poor, homeless, ill, and disenfranchised—was welcome. Simpson’s ministry to New York’s immigrants ignited in him—and in others—a deep concern for the world’s unreached masses.

Today, the U.S. Alliance family is half a million strong, worshiping in some 2,000 churches in 38 languages and dialects. These fellowships pray earnestly, give sacrificially, and send out workers from among their congregations to go cross-culturally to proclaim the gospel among vulnerable, overlooked, and displaced peoples. In short, The Alliance is a group of Christ followers compelled by His love to see His name proclaimed in our neighborhoods, our cities, our nation, and in every country of the world.

ON MISSION TOGETHER

The C&MA establishes churches, schools, clinics, hospitals, community centers, and radio stations and engages in other strategic initiatives in partnership with governmental and nongovernmental organizations. C&MA partners and supporters help these vital ministries bring lasting, meaningful change to the communities they serve.

The C&MA also provides holistic, compassionate care to men, women, and children whose lives have been impacted by disease, poverty, political turmoil, and natural disasters. This movement pioneered the training of emerging leaders throughout the world to reach and disciple their own people.

These activities take place in the United States and in 65 countries around the world through highly trained workers who serve via four specialized missions structures:

* **AXCESS** workers proclaim the gospel and multiply networks of faith communities among the least-reached peoples of the world.

* **CAMA (Compassion and Mercy Associates)** specialists respond to disasters globally and partner locally to restore communities and alleviate poverty.

* **ENVISION** workers identify and develop missional leaders to provide opportunities through short-term missions and innovative ministry strategies.

* **MARKETPLACE MINISTRIES** professionals bring their vocational expertise to a community to disciple those around them.

An ENVISION team partnered with the C&MA in Manila, Philippines to provide rice and meat to 2,000 urban poor.
THE ALLIANCE AT A GLANCE

UNITED STATES 2020 STATISTICS

- 427,680 worshippers
- in 1,913 churches
- speak 38 languages and dialects
- 9,535 new baptisms
- 24,370 new believers

INTERNATIONAL 2020 STATISTICS

- 734 international workers
- serve 70+ people groups
- in 138 cities
- 39 new international workers
- 22 short-term missions trip sites through Envision

STRATEGIC PRIORITIES OF THE ALLIANCE

- SERVING COMMUNITIES through vocational expertise that impacts the whole person and their surrounding neighborhoods
- MULTIPLYING CHURCH NETWORKS that create even more churches to serve the unreached in their communities—and beyond
- DEVELOPING PEOPLE who will disciple others to be effective leaders in their communities and church networks with a passion for Jesus

WHAT IS THE ALLIANCE WORLD FELLOWSHIP?

The U.S. Alliance enjoys a fraternal relationship with the Alliance World Fellowship—a global family of 55 autonomous national church networks consisting of 22,000 churches in 88+ countries with more than 6.2 million “Alliance” worshippers.

All statistics reported are as of June 30, 2020.
Nearly 20 years ago, Alliance Women funded the “Give the Winds a Mighty Voice” project, helping to launch four radio stations in Burkina Faso where there previously had been no available Christian programming. Today, Burkina’s network of Alliance churches operates and manages these stations that broadcast across most of the nation’s western region. Gifts to the Great Commission Fund keep them on the air.

When COVID-19 required closing churches and schools across the country, the four stations delivered a vital service. Small house churches formed among the country’s evangelical congregations, who tuned in for worship music and a variety of pastors’ messages that promoted unity amid the Body of Christ’s diversity in this West African nation. Alliance workers provided cleaning supplies, masks, and hand sanitizer to ensure the safety of station staff and presenters.

Additionally, Burkina’s government asked the stations to air COVID health alerts, which they broadcasted in 10 languages. A well-respected local Christian doctor offered practical steps on how families could protect themselves. And when schools closed, the Alliance team provided English-language curriculum for students to engage in ongoing learning.

These four Alliance stations continue to be a mighty voice for the gospel in this West African nation of more than 20 million.

Thanks to generous Alliance donors in the United States, the Netherlands, and Canada, 28 Christian faith-based medical centers are now equipped to be front-line responders to the coronavirus outbreak in Senegal. These facilities were left with few resources to protect their staff and care for the ill, as the government has focused its efforts in supporting public health institutions in this West African nation, where 92 percent of the population follows the region’s majority religion. As a result, Senegal’s only Christian hospital was quickly forced to close its doors due to a lack of personal protective equipment (PPE) and COVID cases among its staff.

Alliance workers report that despite the financial insecurity many have faced in the West, churches and individuals responded quickly to this great need. Because of their combined efforts, Alliance teams were able to provide funding, PPE, and medical supplies to the hospital, two clinics, and 25 Christian health centers in seven regions across the country that are all active in community outreach and education along with treating patients. Each facility now has the equipment needed to confidently continue providing excellent medical care in Jesus’ name. As a result, a prayer movement has also been revived among health-care workers.

Alliance donors enabled safe, effective medical care to continue in Senegal when hospitals were forced to close due to COVID-19.
SPREADING THE GOSPEL IN CAMBODIA

More than 600 people have received Christ in and around Anlong Veng since March 2020. Currently, an Alliance international worker couple teaches weekly discipleship/leadership classes to 63 new believers. The couple’s national ministry partner, a Khmer Evangelical Church pastor, accompanies the students to preach evangelistic messages as they introduce the gospel to their hometowns. Many have started small groups in their communities, resulting in eight new fellowships in places where no church existed.

Most of the new believers are impoverished villagers who never attended school or learned to read. To help disciple them, the Alliance couple purchased a large quantity of MP3 Bible radios at full price, selling them to the villagers for a modest fee to encourage ownership. Each contains hundreds of hours of hymns in the local language, all 66 books of the Bible, and Christian teachings.

The generous giving of Alliance people made it possible to assist needy families during COVID-19; pay fuel costs for students’ travel to classes or ministries; and purchase second-hand motorbikes for three key leaders. “We are grateful to U.S. supporters who enable us to remain here, sharing the hope of Jesus with lost people in Cambodia,” the couple says.

The Alliance church in Cambodia saw tremendous growth during the height of the COVID-19 season, as needy families received care and Alliance workers introduced the gospel, which is spreading throughout the country.
LARGEST BAPTISM IN THAILAND’S HISTORY

A marketplace ministries worker partners with the FJCCA (Free in Jesus Christ Church Association), a Thai-led house church movement that baptized 1,435* Thai people in a single day on September 6, 2020—the largest baptism in the history of the Thai Church. This represents a major breakthrough in a country that has remained unreached despite more than 190 years of foreign missionary activity.

FJCCA has found the best way to reach Thailand for Christ is through Thai Christians, who on average start more churches in two weeks than 300 missionaries will start in one year. During one church-planting initiative, FJCCA leaders planted 74 house churches and saw 782 people receive Christ in 54 days. According to Christianity Today, “In village after village, Thai people who had never before heard the name of Jesus responded by the dozens to follow him.”**

FJCCA’s vision is to see a church planted in every village. To that end, they seek to encourage, resource, and equip Thai Christians to become effective church planters to their own people. Their goal for 2021 is to start 800 new house churches, build 27 new mother churches, and finance a training center.


On September 6, an Alliance partner association baptized the largest number of people in Thai church history.  

PRACTICAL CARE FOR PRISONERS

More than 400 prisoners in Darkhan, Mongolia’s second-largest city, had access to just two outside pit toilets in January 2020. “Things were getting ugly,” Alliance workers report. Prison officials contacted the Kingdom Leadership Training Center (KLTC), a local Alliance ministry that develops Mongolia’s Christian leaders, to help purchase materials to renovate the bathroom facilities, including improving indoor showers and laundry facilities. When KLTC staff and Alliance workers reached out to their partners for financial help, Leeward Community Church (Hawaii) and Russellville Alliance Church (Arkansas) responded immediately; additionally, 12 Christian organizations as well as individuals in Darkhan jumped in to assist.

As a result, KLTC staff were able to help prison officials purchase toilets, tile, sand, and plumbing supplies for the major remodel. “Together, we wanted to show our society how Christians care for and want to help their communities and that love doesn’t expect anything in return” Tuya, the KTLC director, reports. The project not only improved sanitary conditions at the prison, it helped to build positive relationships with local officials, paving the way for increased ministry opportunities. “This project also motivated other local organizations to help the prison,” Tuya says.

The Christian community demonstrated love and care for prisoners in Darkhan, Mongolia by providing the resources for converting primitive pit toilets to a remodeled, civilized bathroom facility.
The Alliance Family Comes Together to Care in Chaos

- 9 PEOPLE FIND JESUS
- NEW MASK-MAKING BUSINESS CREATED TO PROVIDE WORK FOR AT-RISK WOMEN
- 200 PEOPLE FIND JESUS
- VITAL HEALTH UPDATES BROADCAST TO 500,000 LISTENERS
- 60 BELIEVERS TRAINED TO REACH IMMIGRANTS WITH THE GOSPEL
- 2 PEOPLE FIND JESUS
- 3 PEOPLE FIND JESUS
- 3 PEOPLE FIND JESUS
- 2 PEOPLE FIND JESUS
- 2 PEOPLE FIND JESUS
- 1,185 PEOPLE reached at our prayer meeting via Facebook Live on Friday!
- “In one month of our ministry in France during COVID-19, two Arabic-speaking Muslims ACCEPTED CHRIST and a third was baptized—out of which we have started an Arabic-speaking home group.”
- “We have more than 50 GROUPS meeting via the internet—praying, studying the Bible, witnessing, praising, and worshipping.”
- “We were blessed for some of the newer believers to get involved with our FOOD DISTRIBUTION efforts during COVID-19 lockdowns.”
- 300 FAMILIES FED
- 30 FAMILIES FED AND GIVEN PPE
- 150,480 MEALS SUPPLIED TO 418 FAMILIES
- 250 LBS OF BABY FOOD PROVIDED
- 30,000 LBS OF FOOD AID DELIVERED
- 10,000+ MASKS DONATED
- COVID-19 PREVENTATIVE INFO SHARED WITH OVER 100,000 REFUGEES
- 30,000 LBS OF FOOD AID
- 10,000+ MASKS DONATED
- 200 PEOPLE FIND JESUS
- 3 PEOPLE FIND JESUS
- 3 PEOPLE FIND JESUS
- 2 PEOPLE FIND JESUS
- 2 PEOPLE FIND JESUS
- 2 PEOPLE FIND JESUS
- 300 FAMILIES FED
- ONLINE LEADERSHIP TRAINING PROVIDED FOR 8 STUDENTS
- “Stories are pouring in from all over of how God is using this time to bring people to Him. THIS IS SOMETHING I WANT TO BE A PART OF.”
CREATING COMMUNITY FOR REFUGEES IN EUROPE

Every refugee George* and Jane, Alliance workers in Europe, know from the Middle East or North Africa deeply struggled in the COVID-19 lockdown. It wasn’t just hard—it was a real crisis to be stuck in a foreign country where they don’t speak the language and are cut off from what precious little community they do have.

The lonely months of confinement gave these refugees in Europe a desire to know the true God. On August 9, George and Jane invited several refugees to their home for a meal and Bible study. It was a safe place for people who practice the majority religion of the Middle East and Christians to discuss faith, and George was able to give a clear presentation of the gospel.

Jane and George started a regular home group because of these refugees’ desperate need for community. One man surrendered to Christ that first night, two women Jane disciples chose to be baptized near the end of the year, and eight people are now regularly attending the home group.

*Names changed

Alliance workers used the COVID-19 shutdowns to demonstrate Jesus’ love for Middle Eastern and North African refugees to Europe.

A BETTER LIFE FOR MIGRANTS AND REFUGEES

Young male migrants and refugees are flocking to Europe in search of a better life and an escape from the war and poverty they experienced at home. However, when they arrive, they are often ostracized, making it difficult to find a job or an apartment.

The A.M.O.R. program (Assisting Migrants or Refugees) in Spain, launched in 2020 with the help of funds from Alliance donors, was created to care for young men like this. The workers who run A.M.O.R., Dan* and Lucia, provide housing, job skills training, and Spanish language classes; and help with job searches, emotional support, and much more to six male migrants and refugees. They have also been able to share the gospel freely, and one man was recently baptized.

After months of searching, Dan and Lucia have finally been able to find a new apartment for these young men—a difficult process as apartment owners often do not rent to migrants and refugees. However, the six young men moved in to their new home October 1, 2020, and they all know that the Lord made it possible.

*Names changed

The A.M.O.R. program in Spain helped ostracized male migrants and refugees find a home—both physically and spiritually as children of God.
PREPARING LEADERS FOR MINISTRY

The C&MA has been in Paraguay for 52 years and today has only 8 churches with a membership of 420 people and 10 pastors, 4 of whom are international workers. In a population of nearly 7 million where only 6 percent are evangelicals, there is a desperate need for pastors. Three years ago, The Alliance established the Instituto Ministerial Aliancista Paraguayo (IMAP) to prepare men and women for ministry and develop effective church leaders. Of the 31 students currently enrolled, many are already pastoring churches or in leadership positions.

IMAP’s mission is to form men and women for effective ministry within and outside the local church through developing their theological knowledge, helping them grow spiritually, and providing a personalized mentoring program. Its vision is to extend the Kingdom of heaven in Paraguay and to the ends of the earth.

This December, IMAP will have its first graduation of seven students, including three pastors, a pastor’s wife, and three church leaders. A property has been purchased for IMAP and other joint projects with the national church network to help the community. National teams will also be preparing to plant new churches in 2021 and beyond.

In 2020, IMAP (Instituto Ministerial Aliancista Paraguayo) graduated seven students and prepared many more for ministry, church leadership, and church planting in Paraguay.
MINISTRY MULTIPLIED TO VULNERABLE REFUGEES

The Alliance has been working with refugees in Amman for decades, but in 2018 the Alliance team became aware of the unique needs of the Yemenis living in their neighborhood. Due to ongoing conflict in their home country and political discrimination, Yemenis are among the most vulnerable populations in Amman. The UNHCR reports 15,000 Yemeni refugees in Jordan; however, the actual number is much higher since new Yemeni refugees are not allowed to register.

In partnership with a local believer, the Alliance team began visiting a few families they met through the community center clinic. They began helping with essentials for the home and delivering food packages to 20 families. But with an estimated 150 families living in the immediate neighborhood of the center, the need was clearly greater than available resources. In 2019, donors enabled CAMA to send a worker who helped shape a strategy of envisioning Yemeni families standing on their own and encountering the One who can meet every need. Thanks to gifts from the Alliance family and supporters, the ministry grew to 100 families. This story is still unfinished as God leads this team to a new chapter of caring for displaced Yemeni refugees.

IMMEDIATE RELIEF FOR FAMILIES IN CRISIS

On August 4, 2020, a blast described as “one of the biggest non-nuclear explosions in history”—felt in neighboring Turkey, Syria, Israel, Palestine and parts of Europe—leveled the Port of Beirut, leaving more than 200 dead, 6,500 injured, countless left homeless and, by the end of 2020, nearly half the country lacking basic access to food.

The Alliance family responded immediately. Partnering with the national Alliance church in Lebanon, the C&MA in Canada, and the Alliance World Fellowship, CAMA services raised more than $100k to aid families in need. By mid-October, more than 100 homes were repaired, and several other initiatives were formed to further serve the distraught and disenfranchised. The national Alliance church received approval from the Lebanese government to oversee the relief and development of an entire segment of the city. Visitation teams were formed; families were cared for and prayed for; and inroads for the gospel were and are still being laid in under-accessed communities.

In the epicenter of unimaginable adversity, the Church in Lebanon continues to move forward—proclaiming Jesus, who redeems, restores, and will one day return to reclaim all that has been lost.
REFUGEES FIND COMMUNITY AND BELONGING IN CLEVELAND

With thousands of refugees fleeing to America every year, Alliance people across the country have stepped in to help them adjust to life in a foreign country. Jim and Denise Manchester, workers for ENVISION Cleveland, run The Bridge Community Center, a place where refugees find community and tangible help.

As a child, Shakuru fled to a refugee camp in Rwanda with his parents and seven siblings because of the unrest in the Democratic Republic of Congo. When they finally arrived in the United States, The Bridge gave them a sense of belonging. Shakuru and his family now live in a house that the ENVISION team was able to restore for them. Because of The Bridge, Shakuru learned how to repair bicycles and is planning to start a repair shop that will allow him to support his family.

The Bridge has served hundreds of refugees like Shakuru since its launch in October 2017. During 2020 they held online ESL classes for 115 refugee students and assisted 450 refugees with various things like food, clothes, legal processes, bills, home repair, and more.

FOOD DISTRIBUTION BRINGS HOPE

When Pastor Tim Heffer and his wife, Meg, of Hidden Creek Community Church in Olympia, Washington, were returning from a short-term missions trip to Bosnia in 2009, they had one thing on their mind: SEEDS. After having asked an Alliance international worker in that country what kind of tangible help the Olympia church could offer the poor, weary, war-torn, Bosnian people, the worker replied, “Seeds. We have great soil, but we can’t get good seeds. Could you send us a packet of seeds?”

When Tim and Meg arrived back in Olympia, they put the word out to their church, their community, and beyond. Within six weeks the church boxed up and shipped 7,000 seed packets that were distributed to villages in Bosnia with the potential of yielding more than 100 tons of food. But that wasn’t the end of the “Seeds of Hope” dream.

The church turned its attention to the poor in its own corner of the world. With land provided by a farmer in their congregation, the church created a 5,500 square foot community garden that, along with a beekeeping ministry and other initiatives, provides food for the needy in its community. Despite challenges posed by COVID and an arsonist attack that severely damaged the church this past August, Hidden Creek Community Church has helped more than 5,600 people over the past year through its food distribution ministry.
### 2020 FINANCIALS YEAR ENDED JUNE 30, 2020

#### REVENUES-$67.4M

![Revenue Pie Chart]

#### STATEMENT OF ACTIVITY

**REVENUES, GAINS, AND OTHER SUPPORT**

<table>
<thead>
<tr>
<th>Description</th>
<th>2020</th>
<th>2019</th>
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</thead>
<tbody>
<tr>
<td>Contributions and Grants</td>
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<td>$57,535,835</td>
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<tr>
<td>Legacies, Trusts, and Annuity Residuums</td>
<td>$1,250,592</td>
<td>$1,036,998</td>
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<tr>
<td>Investment Income</td>
<td>$454,002</td>
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<tr>
<td>Other Income</td>
<td>$4,083,156</td>
<td>$1,154,948</td>
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<td><strong>Total Revenues, Gains, and Other Support</strong></td>
<td><strong>$67,406,575</strong></td>
<td><strong>$60,298,842</strong></td>
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To request our audited financial statements, including wholly owned subsidiaries, email communications@cmalliance.org.

### 2020 FINANCIALS YEAR ENDED JUNE 30, 2020

#### EXPENSES-$59.7M

![Expense Pie Chart]

#### STATEMENT OF ACTIVITY

**EXPENSES**

<table>
<thead>
<tr>
<th>Category</th>
<th>2020</th>
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</thead>
<tbody>
<tr>
<td>Program Expenses—Domestic &amp; International</td>
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<td>$51,382,459</td>
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<tr>
<td>Management &amp; General</td>
<td>$17,972,700</td>
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<tr>
<td>Fund-Raising</td>
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<td><strong>Total Expenses</strong></td>
<td><strong>$65,294,178</strong></td>
<td><strong>$59,712,563</strong></td>
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<td>Change in Net Assets</td>
<td>$2,112,397</td>
<td>$586,279</td>
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</table>

**FINANCIAL ACCOUNTABILITY**

The C&MA seeks to uphold the highest standards of financial accountability and transparency. The C&MA complies with the standards of the Evangelical Council for Financial Accountability. ECFA’s seven standards of responsible stewardship are drawn from Scripture and provide a benchmark of compliance for financial accountability, transparency, fundraising, and board governance. (For more info, visit www.ECFA.org.)
Dear Friends,

As you've read these pages and admired these photos, you can see why I feel so deeply honored to be the president of a ministry such as this. These stories—real, current, and eternal—testify to the greatness of God and the kindness He shows us as He invites us to partner with Him in ministry.

Our 130+ year assignment remains clear: to be a frontline movement committed to the unfinished task of bringing All of Jesus to All the World. And this mission is shared. It’s not just for a few. Jesus’ call is so great and His command is so clear that it requires all of us—every gift, every prayer, every person matters.

I’m convinced that The Alliance is one of God’s end-times families that He has raised up to complete the Great Commission. You are vital to this calling—thank you for your essential engagement in our shared mission. I look forward to what God is going to do in 2021 as we continue to team together for the ever-advancing mission that arises from His heart.

With anticipation,

John Stumbo
President, U.S. C&MA
“God means every Christian to be effective, to make a difference in the actual records and results of Christian work. God put each of us here to be a power . . . and accomplish all that [He] calls us to.”

–A. B. Simpson (1843 – 1919)
Founder, The Christian & Missionary Alliance