CHAIRMAN OF THE BOARD

In reflecting back on 2018, I feel honored to count myself part of the Alliance family. Whether walking alongside a neighbor in crisis or responding sacrificially to those who have lost everything in a devastating natural disaster, Alliance people are “paying forward” the love of our heavenly Father.

The greatest expression of love we can offer is the gospel of Jesus Christ to those who have yet to experience His embrace. For more than 130 years, we have committed to taking His good news to the tough and “unsent” places—whether the most overlooked U.S. neighborhoods or the most spiritually desolate corners of the world—to provide healing and hope for the suffering and lost.

Together, we have made great progress—and with your ongoing support, we will continue to proclaim Jesus in word and deed until the gospel is within reach of every person on earth.

Privileged to join with you in radiating His love,

Jonathan Schaeffer

WHAT WE DO

The Christian and Missionary Alliance (the C&MA, The Alliance) establishes churches, schools, clinics, hospitals, community centers, and radio stations and engages in other strategic initiatives in partnership with governmental and nongovernmental organizations. C&MA partners and supporters help these vital ministries bring lasting, meaningful change to the communities they serve.

The C&MA, a faith-based organization, also provides holistic, compassionate care to men, women, and children whose lives have been impacted by disease, poverty, political turmoil, and natural disasters. The C&MA has been a pioneer in training emerging leaders throughout the world to reach and disciple their own people.

To learn more about the C&MA, visit www.cmalliance.org.

“Anything The Alliance does that doesn’t directly aid in the advancing of the gospel and the building of Christ’s Church must be questioned or replaced. Meanwhile, anything we do to forward Christ’s work must be pursued and resourced.”

– Dr. John Stumbo, C&MA President
THE ALLIANCE AT A GLANCE

UNITED STATES 2018 STATISTICS

- 435,614 worshipers
- In 1,971 churches
- Speak 38 languages and dialects
- 10,053 new baptisms
- 24,552 new believers
- 30 new church plants
- 86 leader incubation sites

INTERNATIONAL 2018 STATISTICS

- 667 international workers
- Serve 70+ people groups
- In 142 cities
- 38 new international workers
- 1,119 short-term missions trip participants, interns, and residents

WHAT IS THE ALLIANCE WORLD FELLOWSHIP?
The U.S. Alliance enjoys a fraternal relationship with the Alliance World Fellowship—a global family of 60 autonomous national church networks consisting of 23,000 churches in 81 countries with more than 6 million “Alliance” worshipers.

PERCENTAGES OF U.S. ALLIANCE INTERNATIONAL WORKERS

- Africa: 21%
- Asia & Pacific: 25%
- Europe: 14%
- Latin America: 10%
- Middle East: 10%
- North & Central Asia: 20%
In West Africa, the Hands of Honor program provides life-skills training and Bible teaching to vulnerable young women who are often subject to abuse.

“One of my great joys in global missions has been to partner with C&MA missionaries around the world—to learn from them, labor with them, and rejoice in what God is doing through them!”

—David Garrison, author of the books Church Planting Movements and A Wind in the House of Islam
REGIONAL CHURCH REVITALIZED IN NEW YORK

Despite being located in a region experiencing demographic and economic decline, Crosstown Alliance Church in Wellsville, New York, now has three satellite campuses. Approximately 1,200 people attended Sunday services this past Easter. Members of the satellite locations have taken ownership of their respective campuses and are excited to be part of a multisite, multinational family of believers.

GLOBAL OUTREACH EMBRACED IN NEW ENGLAND

During this past year, New England C&MA churches have sent out two new international workers and established five partnerships with Alliance fields around the globe. Additionally, Great Commission Fund contributions topped $1 million for the first time in the district’s history. New England District pastors are meeting the challenge to reach the nations with the love of Christ!
In Cambodia, The Alliance has initiated an urban ministry training strategy to plant a network of house churches across Phnom Penh.

A core group of religious leaders from a resistant people group in West Africa have received Christ and are committed to taking the gospel message to their own peoples.

AFRICA

PERSECUTED BELIEVERS COMMISSIONED IN WEST AFRICA

Several prominent religious leaders from an unreached people group in a West African nation have chosen to follow Christ. For nearly four years, these highly persecuted believers have faithfully gathered to study God’s Word with Alliance international workers. Now these believers are being commissioned to reach four new locations with the gospel—entering places where North Americans cannot go because of security reasons.

YOUNG LEADERS EMPOWERED FOR MINISTRY IN NORTH AFRICA

Until recently, a large unreached people group in North Africa was 100 percent Muslim with virtually no access to the gospel. An Alliance team working with this group for the past decade has planted two dynamic fellowships of Muslim-background believers. Members of these two churches are eager to be equipped to take the gospel back to their homeland—despite the threat of persecution.

ASIA & PACIFIC

EMPLOYEES IMPACTED IN INDONESIA

An Alliance team in an unreached area of Indonesia has started a coconut oil business to make inroads into that community. Having hired local employees, the new business is having a spiritual impact on the lives of the workers and their families. The company has also become a working model for students from a local Alliance seminary who are learning to replicate the business model in the communities where they will be serving.

MINISTRY FOCUS SHIFTED IN CAMBODIA

Searching for jobs and a better life, some 80,000 young adults are pouring into Cambodia’s capital city every year. In response to this major population shift, the Alliance team in Phnom Penh has initiated the Urban Ministry Training Center, a two-year, full-time residential training program to develop Cambodian young adults, equipping them to start a network of house churches throughout Phnom Penh.
EUROPE

MUSLIM OUTREACH INITIATIVE BEGUN IN EUROPE

God is bringing refugees and immigrants out of their spiritually repressive countries into new places where the gospel can be openly proclaimed. In response to this open door, Alliance workers in Europe have launched a strategy to reach the Muslim diaspora (approximately 50 million) across that continent by training leaders and mobilizing local evangelical churches to engage their Muslim neighbors.

SIGNIFICANT INCREASE IN LEADERS TRAINED IN SPAIN

The Alliance national church in Spain has increased from two established churches in 2003 to 20 churches in 2017. A key part of raising up leaders for this growing Alliance movement has been INFORMA, a modular theological training program for the C&MA in Spain. This past year INFORMA celebrated its first graduation class.
LATIN AMERICA

LEADERSHIP INSTITUTE OPENED IN PARAGUAY

- To address a shortage of prepared pastors and leaders in Paraguay, Alliance workers and the national church in Paraguay jointly began IMAP (Instituto Ministerial Aliancista de Paraguay), a leadership development institute, in February of this year. Nearly 30 pastoral candidates have attended classes during the first two trimesters.

MIDDLE-CLASS CHURCH STARTED IN URUGUAY

- Uruguay has the lowest percentage of weekly worship attendance (13%) in Latin America, and Montevideo, the capital, is considered the most secular city on the continent. However, Iglesia Alianza El Estar, a church plant launched in March 2018, now meets in the family room of a home where a foundation of Christian community is taking shape. The group is composed of middle-class professionals.
MIDDLE EAST

LEADER CHOSEN TO LEAD NETWORK OF HOUSE CHURCHES
- After years of patient discipleship and theological training, a Muslim-background believer (MBB) has been installed as the leader of a recently established network of house churches (comprised of MBBs) in a major city in the Middle East. God is at work faithfully building His Church among all peoples!

CROSS-CULTURAL WORKER SENT OUT BY SYRIAN CHURCH
- An Alliance-led international church in a Kurdish region of the Middle East continues to grow and now conducts services in both Kurdish and Farsi. Recently joining this strategic ministry was one of the first international workers to be sent out by the Syrian C&MA national church. He is a graduate of the Alliance Bible college in Beirut, Lebanon.

NORTH & CENTRAL ASIA

NEW BUSINESS INAUGURATED IN EAST ASIA
- An Alliance team in East Asia has received permission to begin the application process to register a tourism business in a city where very few foreigners have been allowed to live. This breakthrough will give Alliance workers greater access to an unreached people group that has been targeted by The Alliance for more than 100 years.

TWO CHURCH PLANTS LAUNCHED IN KIEV, UKRAINE
- After only two years, the Light for Ukraine (Alliance) Church in Kiev has a strong congregation and a core leadership team. This church’s goal is to create a network of five evangelical, missions-minded churches in the greater Kiev region. Two new church plants were launched in 2017–18.
WE’RE BETTER TOGETHER
$1.8 MILLION GIVEN TO DISASTER RELIEF

This past year, the U.S. Alliance family contributed $1.8 million to help churches and people recover from some of the world’s natural disasters. Backing the many local churches and believers that lead these relief efforts was CAMA Services, the relief and development arm of The Alliance.

**Ongoing projects from 2013 typhoon  **Ongoing projects from 2015 earthquake

PHILIPPINES
- 376 houses rebuilt and small grants provided for 249 families*

SOUTH ASIA
- Tin roofs provided for 35 victims in an overlooked village

TEXAS
- 75 families returned home in the greater Houston area

FLORIDA
- Several roofs replaced and a farm rebuilt for local Christian nonprofit

PUERTO RICO
- Churches repaired and homes rebuilt through the local church

CALIFORNIA
- First responders hosted, families sheltered, and homes rebuilt

GUATEMALA
- Churches provided shelter and supplies; a water plant to be built

CUBA
- A bridge and several homes rebuilt; supplies distributed to 300 people

CÔTE D’IVOIRE
- Food and relief kits provided to 113 households

NEPAL
- Homes built for 14 widows and disabled residents**

BURKINA FASO
- Sacks of grain and corn distributed to 140 families

MEXICO
- Tanks of gas distributed to 1,000 families to help with cooking

KURDISTAN
- Supplies distributed to 4,000 people; several schools renovated

GUINEA
- Sacks of rice and seed distributed to residents of a rural village

Some members of the Barranquitas (Puerto Rico) Alliance Church gather beneath a hole in the church’s roof after cleaning up from Hurricane Maria.
2018 FINANCIALS  YEAR ENDED JUNE 30, 2018

STATEMENT OF ACTIVITY

REVENUES, GAINS, AND OTHER SUPPORT

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<tr>
<th></th>
<th>2018</th>
<th>2017</th>
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<tbody>
<tr>
<td>Contributions and Grants</td>
<td>$56,856,953</td>
<td>$53,032,877</td>
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<td>Legacies, Trusts, and Annuity Residuums</td>
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<td>Investment Income</td>
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<td>Other Income</td>
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<td><strong>Total Revenues, Gains, and Other Support</strong></td>
<td><strong>$63,085,012</strong></td>
<td><strong>$61,261,109</strong></td>
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To request our audited financial statements, including wholly owned subsidiaries, e-mail communications@cemailliance.org.

EXPENSES

<table>
<thead>
<tr>
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<th>2018</th>
<th>2017</th>
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<tbody>
<tr>
<td>Program Expenses - Domestic &amp; International</td>
<td>$52,520,367</td>
<td>$49,221,164</td>
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<tr>
<td>Management &amp; General</td>
<td>$15,748,657</td>
<td>$5,681,720</td>
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<tr>
<td>Fundraising</td>
<td>$2,274,570</td>
<td>$1,234,213</td>
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<td><strong>Total Expenses</strong></td>
<td><strong>$60,543,594</strong></td>
<td><strong>$57,227,097</strong></td>
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<td><strong>Change in Net Assets</strong></td>
<td><strong>$2,541,418</strong></td>
<td><strong>$4,034,012</strong></td>
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FINANCIAL ACCOUNTABILITY

The C&MA seeks to uphold the highest standards of financial accountability and transparency. The C&MA complies with the standards of the Evangelical Council for Financial Accountability (ECFA). The ECFA’s seven standards of responsible stewardship are drawn from Scripture and provide a benchmark of compliance for financial accountability, transparency, fundraising, and board governance. (For more info, visit www.ECFA.org.)
FROM THE PRESIDENT


As I reflect on the report that you hold in your hand, these are some of the words that capture my response. Look at what we get to be part of! God is using people like you and me to extend the loving reach of Jesus to the world. This is your report. This is what God has accomplished through you as you have participated personally, prayerfully, and financially in the work of The Alliance. Thank you for teaming with us.

Across the globe, the impact of the gospel is resounding through our joint efforts. With the saints of the New Testament I say,

Therefore, my dear brothers and sisters, stand firm. Let nothing move you. Always give yourselves fully to the work of the Lord, because you know that your labor in the Lord is not in vain.

– 1 Corinthians 15:58

What more is God calling us to do together in the coming year to advance His Kingdom and spread His love? May we never grow weary of this high calling and privilege of participating in the things that are dear to our King’s heart.

Serving Him together with you,

John Stumbo
President, U.S. C&MA
“The Alliance is one of the end-times families God has raised up to complete His Great Commission. We offer humanity’s single most needed resource—the love of Jesus—as we work together to create gospel access among the least-reached peoples in our neighborhoods and the nations.”

–Dr. John Stumbo, C&MA President